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SEAT No. :

PE12246

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P.G.D.H.M. (A.C.H.M.)

**101 : PRINCIPLES AND PRACTICE OF MANAGEMENT &
ORGANIZATIONAL BEHAVIOUR
(2019 Pattern) (Semester - I)**

Time : 2½ Hours]

[Max. Marks : 50

Instructions to the candidates:

- 1) Attempt all five questions.*
- 2) Each question carries 10 marks (5 marks for sub-question).*

Q1) Explain in detail the principles of management given by Henry Fayol. Give suitable examples for each.

Q2) Describe the process of planning. Explain management by objectives briefly.

Q3) What is decision making? What factors can influence the process of decision making?

OR

What are informal groups. Describe the stages of group formation.

Q4) Define 'controlling'. Explain in detail any 2 methods of controlling.

Q5) Short answers (Any 2 out of 5) :

[5 each]

- a) Managerial skills
- b) Situational leadership
- c) Decentralization of authority
- d) Classification of motives
- e) Attitude impact on job satisfaction



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SEAT No. :

PE12247

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[6556]-2

P.G.D.H.M. (A.C.H.M.)

**102 : MANAGERIAL ACCOUNTING AND FINANCIAL
MANAGEMENT
(2019 Pattern) (Semester - I)**

Time : 2½ Hours]

[Max. Marks : 50

Instructions to the candidates:

- 1) All questions are compulsory.*
- 2) Use of simple calculator is allowed.*

Q1) A) Fill in the blanks with appropriate word given in the bracket. [5]

- a) A concept that a business enterprise will not be sold or liquidated in the near future is _____.
(Going Concern, Money Measurement, Economic Entity, Dual Aspect)
- b) The process of recording a business transaction in the journal is called _____.
(Book-Keeping, Journalising, Ledger, Recording)
- c) The balance of the goods account is transferred to _____.
(Capital A/c, P&L A/c, Trading A/c, Balance-sheet)
- d) Debit Expenses and Losses Credit _____.
(Goes out, The receiver, Income and Gains)
- e) A double column cash book records _____.
(Cash Transactions, Bank Transactions, Cash & Bank Transactions, Credit Transactions)

B) State whether the following statements are True or False : [5]

- a) Drawings are the amounts of cash or goods withdrawn from the business for personal use.
- b) The result of P&L Account is Net Profit/Net Loss.
- c) A balance sheet is a statement of assets and liabilities of a business.
- d) Journal is a book of primary entry.
- e) Recording business transactions in a set of books is known as finalisation of accounts.

P.T.O.

Q2) What are the elements in preparation of Cash Budget.

[10]

OR

Factors determining requirement of working capital.

Q3) Following is the Trial Balance of Sahyadri Hospitals. You are required to prepare Trading Account & Profit & Loss Account for the year ended 31st March, 2025 and Balance Sheet as on that date.

[10]

Trial Balance as on 31 st March, 2025			
Debit Balance	Amount	Credit Balance	Amount
Hospital Furniture	50,000.00	R.D.D.	2,000.00
Insurance	1,500.00	Bank Loan	52,000.00
Electricity	15,000.00	Receipts from consultancy	1,00,000.00
Repairs	9,500.00	Capital	1,50,000.00
Drawings	3,500.00	Creditors	25,000.00
Debtors	45,000.00	Bills Payable	20,000.00
Purchases	75,000.00	Purchase Returns	2,000.00
Sales returns	1,500.00	Receipts from X-ray scanning	30,000.00
Fees paid to Doctors	20,000.00		
Fees paid to General Practitioners	45,000.00		
Hospital Machinery	60,000.00		
Stock (01.04.2024)	10,000.00		
Bank	15,000.00		
Bills Receivable	30,000.00		
	3,81,000.00		3,81,000.00

Adjustments :

- Depreciate Machinery @ 10%.
- Provide Bad Debts at Rs. 1000.
- Closing stock valued at Cost Price Rs. 50,000, Market Price Rs. 40,000.
- Outstanding expenses Rs. 1,000.

Q4) From the following cost data calculate :

[10]

- a) BEP (units)
- b) BEP (units) if selling price reduced by 10%
- c) Selling price per unit if BEP is 8000 units

Additional information :

Fixed Cost - Rs. 1,00,000

Variable Cost per unit - Rs. 10

Selling Price per unit - Rs. 20

Q5) Write short notes on any two :

[10]

- a) Cash Book
- b) Final Accounts
- c) Rules of Accounts
- d) Depreciation



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SEAT No. :

PE-12251

[Total No. of Pages : 1

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P.G.D.H.M.

**103 : HOSPITAL PLANNING & PROJECT MANAGEMENT
(2019 Pattern) (Semester - I)**

Time : 2½ Hours]

[Max. Marks : 50

Instructions to the candidates :

- 1) Answer all questions.
- 2) All questions carry equal marks.

Q1) Explain feasibility of hospital planning and its importance. **[10]**

Q2) Draw and describe operation theatre complex of 150 bedded multispeciality hospital. **[10]**

OR

Discuss the planning, design and layout of an Out Patient Department (OPD) of multispeciality hospital. **[10]**

Q3) Describe Architect Brief and its importance in hospital planning. **[10]**

Q4) Write short notes on (Any two) : **[10]**

- a) PERT
- b) Parking arrangement in hospital
- c) Licenses required for hospital project
- d) Grouping & Zoning.

Q5) Write short notes on (Any two) : **[10]**

- a) Site selection
- b) Green hospital
- c) Merger of the hospital
- d) Circulation in Hospital



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SEAT No. :

PE-12255

[Total No. of Pages : 2

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P.G.D.H.M.

104 : MEDICAL TERMINOLOGY & PROCEDURES
(2019 Pattern) (Semester - I)

Time : 2½ Hours]

[Max. Marks : 50

Instructions to the candidates :

- 1) *Answer all questions.*
- 2) *All questions carry equal marks.*

Q1) What is a Renal Calculi? Describe types, signs, symptoms and treatment for it. **[10]**

OR

Describe the anatomy and physiology of Gastro-Intestinal Tract. **[10]**

Q2) Describe clinical features and investigations of Hypertension. **[10]**

OR

Describe Appendicitis in detail. **[10]**

Q3) Describe investigations to detect a cancer. Add a note on self breast examination. **[10]**

OR

Describe anatomy of male reproductive system. **[10]**

Q4) Write Short Notes (Any 2) : **[10]**

- a) TURP
- b) USG
- c) MRI
- d) LP

P.T.O.

Q5) Write Short Notes (Any 2) :

[10]

- a) DVT
- b) Hypothyroidism
- c) BEP
- d) Asthama



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SEAT No. :

PE-12256

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P.G.D.H.M.
105 : HOSPITAL ADMINISTRATION
(2019 Pattern) (Semester - I)

Time : 2½ Hours]

[Max. Marks : 50

Instructions to the candidates :

- 1) *Answer all questions.*
- 2) *All questions carry equal marks.*

Q1) Explain the organization and management of nursing services in hospital. **[10]**

Q2) Role & responsibility of Hospital administrator in hospital. **[10]**

OR

Discuss the role of engineering services in hospital. **[10]**

Q3) What is Hospital Acquired infection? Who are the members of Hospital Infection control committee? Write about its functions. Explain in detail methods of infection control. **[10]**

Q4) Write short notes on (Any two) : **[10]**

- a) Biomedical waste.
- b) Bed occupancy rate (BOR)
- c) Hospital census.
- d) ESIC.

Q5) Write short notes on (Any two) : **[10]**

- a) Front office management.
- b) Discharge summary.
- c) Exit interview.
- d) Continuous medical education.

