

SAVITRIBAI PHULE PUNE UNIVERSITY

(Formerly University of Pune)



EXAMINATION CIRCULAR NO. 487

MASTER OF BUSINESS ADMINISTRATION

(M.B.A.) (ODL Mode)

(SEMESTER SYSTEM) (CBCS 2019 PATTERN)

Examination Session –DECEMBER 2025

INSTRUCTIONS FOR CANDIDATES

- Candidates are required to be present at the examination centre, THIRTY MINUTES before the stipulated time.
- Candidates are forbidden from taking any material into the examination hall that can be treated as a malpractice.
- Candidates are requested to see the Notice Board at their center of examination regularly for changes if any that may be notified later in the program.
- No request shall be granted for change in time or date for the University Examination on any ground.
- Candidates are requested to note the Day, Date and Time of Paper.
- Candidates are permitted to use stencils at the time of examination.
- The exchanges of side-rules, drawing instruments of other materials used in the examination hall is not permitted at the time of examination. Candidates must bring their own instruments and will not be allowed to borrow from each other under any circumstances.
- Use of non-programmable battery operated electronic pocket size Calculator is allowed. The exchange of Calculators is not allowed. Electronics Devices including mobile are not allowed at the time of examination.
- The written examination will be conducted in the following order.

M.B.A.(Rev.2021) (Semester I)
(TIME: 10.00 AM to 01.00 PM)

Day & Date	Paper Code	Subject
Monday 23-02-2026	CR-11	MANAGEMENT CONCEPTS & APPLICATIONS
Tuesday 24-02-2026	CR-12	ECONOMICS FOR MANAGERS
Wednesday 25-02-2026	CR-13	ORGANIZATIONAL BEHAVIOR
Thursday 26-02-2026	CR-14	ELEMENTS OF MANAGERIAL COMMUNICATION
Friday 27-02-2026	CR-15	COMPUTERS APPLICATION FOR BUSINESS
Saturday 28-02-2026	CR-16	BASICS OF MARKETING

M.B.A.(Rev.2021) (Semester II)
(TIME: 02.00 PM to 05.00 PM)

Day & Date	Paper Code	Subject
Monday 23-02-2026	CR-21	BASICS OF HUMAN RESOURCE MANAGEMENT
Tuesday 24-02-2026	CR-22	OPERATIONAL MANAGEMENT
Wednesday 25-02-2026	CR-23	MANAGEMENT ACCOUNTING
Thursday 26-02-2026	CR-24	MANAGEMENT OF SOCIAL MEDIA
Friday 27-02-2026	CR-25	RESEARCH METHODOLOGY
Saturday 28-02-2026	CR-26	MANAGEMENT INFORMATION SYSTEM

M.B.A.(Rev.2021) (Semester III)
(TIME: 10.00 AM to 01.00 PM)

Day & Date	Paper Code	Subject
Tuesday 17-02-2026	CR-31	STRATEGIC MANAGEMENT
Wednesday 18-02-2026	FIN -MJ-33	MANAGEMENT CONTROL SYSTEM
Friday 20-02-2026	FIN -MN-34	INTERNATIONAL FINANCE
Saturday 21-02-2026	FIN -MN-35	MERGERS AND ACQUISITIONS

M.B.A. (Rev. 2021) Semester IV
(TIME: 02.00 PM to 05.00 PM)

Day & Date	Paper Code	Subject
Monday 16-02-2026	CR-41	ENTREPRENEURSHIP DEVELOPMENT
Tuesday 17-02-2026	MKTG-MJ-42	LAUNCHING NEW PRODUCTS AND SERVICES
	HR-MJ-42	LABOUR LAW-02
	FIN-MJ-42	PORTFOLIO MANAGEMENT
	PRJ-MJ-42	PRODUCT PRICING STRATEGIES
	IB-MJ-42	GLOBAL TRADE AND LOGISTICS MANAGEMENT
Wednesday 18-02-2026	MKTG-MJ-43	MARKETING STRATEGY FOR GROWTH AND DEFENCE
	HR-MJ-43	CASES IN HUMAN RESOURCE MANAGEMENT
	FIN -MJ-43	THE GOODS AND SERVICES TAX
	PRJ -MJ-43	RESOURCES CONSIDERATIONS IN PROJECTS
	IB -MJ-43	INTERNATIONAL BUSINESS AND EMPLOYMENT LAWS
Friday 20-02-2026	OSCM-MN-44	SIX SIGMA
	ENR -MN-44	MSME AND FAMILY BUSINESS
	DMKG -MN-44	DIGITAL MEDIA LAWS
	IB -MN-44	NEW VENTURE CREATION AND START-UPS

Saturday 21-02-2026	OSCM-MN-45	PURCHASING & MATERIALS MANAGEMENT
	ENR -MN-45	LAUNCHING START-UP
	DMKG -MN-45	CONTENT MARKETING
	HR-MN-45	HR ANALYTICS
	IB -MN-45	INTERNATIONAL RELATIONS MANAGEMENT

Ganeshkhind, Pune-411007

Ref.No/Exam/Coordination:1270

Date: 31/12/2025

Director
Board of Examinations and Evaluation